| Meeting | Firm | Person | Seat | How solid | LinkedIn | Why them / why not |
|---|---|---|---|---|---|---|
| Riyadh ★Nov | GreenBear Group LLC | Vishnu Amble | CIO | CONFIRMED | https://www.linkedin.com/in/vishnuamble | A thoughtful, very public family-office LP who speaks constantly on Carmo's circuit, but the evidence says he seeds GPs and is pulling back from co-invests — a good relationship for Altitude's network, not… |
| Riyadh ★Nov | Raptor Group | Jim (James J.) Pallotta | MD | CONFIRMED | | A billionaire principal who writes direct cheques from seed to growth with consumer and defense as named verticals and an Abu Dhabi office — one of the best fits on the Riyadh list, and already on Rahul's… |
| Riyadh ★Nov | UCEA Family Office | Tarun Kadervel Shivakumar | Investment Portfolio Manager | LIKELY | https://ae.linkedin.com/in/tarunshivakumar | Tarun is a Dubai-based investment manager (not a principal) at a healthcare/energy-leaning Portuguese family group whose site reads half SFO, half advisory network — worth a handshake since he's on Rahul's… |
| Newport Bch | Cherng Family Trust | Paul Kim | Asset Manager | CONFIRMED | | Genuinely worth Rahul's time — a food-fortune SFO that writes direct consumer cheques (Just Salad, Whataburger, Wella) — but the 'Asset Manager' attendee is the real-estate seat; the co-invest conversation… |
| Mexico City | Talipot Holdings | Rodrigo Garcia | Global CFO and US President | CONFIRMED | https://www.linkedin.com/in/rodrigo-garcia-investor-executive | Real family capital (Coppel retail fortune) that writes direct and anchor cheques with a tech/impact tilt, and Garcia — ex-CIO of the Illinois Treasury, an active angel — is a senior US-based door into it; … |
| Riyadh ★Nov | AlRajhi Partners | Mosbah Kahaleh | Director | CONFIRMED | https://sa.linkedin.com/in/mosbahkahaleh | High priority — a real Saudi banking-fortune family vehicle that already writes direct US frontier-tech cheques alongside 8VC and Valor (Bedrock Robotics), so Mosbah Kahaleh (Director of Investments) is… |
| Riyadh ★Nov | Tech Invest Com (TIC) | Hussein Attar | CEO | CONFIRMED | https://www.linkedin.com/in/husseinattar/ | The most active direct tech investor in this slice — SAR 1bn from a syndicate of Saudi merchant families writing Series A–B cheques into MENA tech (Tamara, Foodics) — and Attar is also in the Oqal and Falak… |
| Austin | Bouaziz & Partners | Toot Shani | CIO Tech Alternatives | LIKELY | https://ae.linkedin.com/in/tootshani | She runs the family's venture book day to day (Founding Managing Partner of Sarona, 100+ investments) — the right operating contact at Bouaziz for a co-invest conversation; expect enterprise-AI taste rather… |
| Mexico City | SIEMBRA CAPITALES | David García | Single Family Office | CONFIRMED | https://mx.linkedin.com/in/davidgarciao | A Mexican industrial family office that writes US$2–20M direct cheques into consumer food & beverage brands (craft beer, ice cream) — one of the closest consumer-direct matches in the whole LatAm set. |
| Riyadh ★Nov | Strategic Year Holdings Limited | Conrad Kwong Yue Tsang | Founder and Chairman | CONFIRMED | https://hk.linkedin.com/in/conrad-kwong-yue-tsang-684459202 | A seasoned ex-Baring Asia PE investor now writing direct growth cheques into SE-Asian consumer and e-commerce companies from his own platform — one of the most active direct consumer investors in this… |
| Riyadh ★Nov | Tamasuk Al Rajhi | Waleed Hussain, CFA, CAIA | Head of Investments | CONFIRMED | https://sa.linkedin.com/in/waleed-hussain-cfa-caia-02879622 | Second-generation Al Rajhi bank money with a young vice-chairman who says he invests in VC and a fresh direct cheque into Saudi consumer-tech (Ninja) — Waleed is the practical gatekeeper and builds… |
| Riyadh ★Nov | Al Jomaih | Abdulaziz Albassam | CEO | CONFIRMED | https://sa.linkedin.com/in/abdulaziz-albassam-cfa-7ba45131 | One of Saudi's real consumer families (Pepsi, GM, Enterprise) with a professional ex-McKinsey/Aramco CEO who has co-founded startups himself — a strong Riyadh meeting for a US consumer-brand co-invest or… |
| Riyadh ★Nov | Scene Holding | Sultan H. Ghaznawi | CHAIRMAN & MANAGING DIRECTOR | CONFIRMED | https://sa.linkedin.com/in/sultanghaznwi | A hands-on Riyadh venture builder who names defence tech as a vertical and sits beside two established Saudi families on his board — a strong frontier-tech co-investor lead and a natural local partner for a… |
| Riyadh ★Nov | Scene Holding | Faris Alamoudi | Chief Investment Officer | CONFIRMED | https://uk.linkedin.com/in/faris-alamoudi-30662880 | Faris is the deal person under Ghaznawi (Partner & CIO, ex-investment banking, European family asset management) — the one to send a deck to after meeting the chairman. |
| Santiago | Inversiones Consolidadas | Rodrigo Swett | CEO | CONFIRMED | https://cl.linkedin.com/in/rodrigo-swett-3788664b | Chile's most active billionaire family office in direct venture — real US$1–5M cheques into Seed/Series A tech and a New York arm — so Swett is a genuine direct co-investor, though LatAm-focused rather than… |
| Santiago | CF inversiones | José Tomás Daire | CEO | CONFIRMED | https://cl.linkedin.com/in/jos%C3%A9-tom%C3%A1s-daire-2704b057 | A family principal who actively co-invests in venture through his own family-office club (V0) with Silicon Valley partners — exactly the direct co-investor profile Altitude wants, and he is vocal about… |
| Santiago | Stars Investments | María Angélica Armas | SVP | CONFIRMED | https://cl.linkedin.com/in/angelica-armas | Armas literally runs international co-investments for a multi-billion Chilean retail family with a venture programme — one of the best direct co-invest conversations in the Chile set, though the stated tilt… |
| São Paulo | Naman Capital | Fernanda Ianez | Private Equity Investment | LIKELY | https://br.linkedin.com/in/fernandaianez/en | One of Brazil's biggest industrial fortunes with an in-house PE/VC lead who does direct stakes and is actively reshaping the portfolio — a genuine direct co-investor conversation, sector fit still to be… |
| Riyadh ★Nov | Alturki Holding | Jason Mistry | CFO & VP | CONFIRMED | https://sa.linkedin.com/in/jasonmistry | A serious Saudi industrial family with a real CVC arm that does write direct cheques into US/European companies (Klarna, Coursera, Omada) and says 'frontier technologies' — good fit for Altitude's frontier… |
| Riyadh ★Nov | IOME Family Office | Ida Beerhalter | CoHead | CONFIRMED | https://www.linkedin.com/in/ida-b-1571352 | A Riyadh-based pool of Gulf women's family capital, professionally run by an active health-tech angel who speaks everywhere and co-invests through European platforms — a genuine, if small-ticket, direct… |
| Riyadh ★Nov | MBK Holding | H.E. Sheikh Mansoor bin Khalifa Al-Thani | Founder & Chairman | CONFIRMED | https://www.linkedin.com/in/mansooralthani/ | A Qatari royal who personally chairs a hands-on tech incubator/investor — a real direct cheque-writer and a Gulf door-opener, but his portfolio is Qatar-ecosystem software rather than consumer brands, so… |

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| Riyadh ★Nov | Oikos Family Office | Marcio Adib Zarzur | Board Member | CONFIRMED | https://ae.linkedin.com/in/marcio-zarzur | A genuine 4th-gen principal who moved his family office to Abu Dhabi and co-invests with 30 Brazilian families — a good Brazil–Gulf connector, but his own venture exposure is via funds and his direct… |
| Riyadh ★Nov | Raaga Holdings | Ronil S. Sujan | CIO | CONFIRMED | https://sg.linkedin.com/in/ronilsujan | A genuine, approachable Singapore couple's family holding that writes small direct cheques with consumer as a stated focus — modest scale, India/SE-Asia lens, but a real angel-style co-investor and both… |
| Riyadh ★Nov | Reech Corporations Group | Christophe Reech | Chairman & CEO | CONFIRMED | https://ae.linkedin.com/in/christophereech | An entrepreneur-chairman actively building consumer concepts (beauty, coffee, longevity) in the Gulf — more a potential operating partner or co-builder for a consumer brand's GCC entry than a passive… |
| Riyadh ★Nov | Sulaiman Alrajhi Holding Company | Bilal Abduljawad, CFA, CAIA | Director, Financial Investments | CONFIRMED | https://sa.linkedin.com/in/bilalabduljawad | Same person and firm as the 'Acting Head' row (Carmo listed him twice under two titles) — one meeting, not two; see that row. |
| Riyadh ★Nov | Yusuf Bin Ahmed Kanoo Comapny | Ali Abdulmalek | CEO - Kanoo Ventures | CONFIRMED | https://bh.linkedin.com/in/ali-abdulmalek | A 135-year-old Gulf merchant family's new direct venture arm with a real balance sheet and a taste for later-stage industrial/frontier tech (co-investor with Aramco Ventures) — good for Altitude's frontier… |
| Riyadh ★Nov | Abdulghani Elajou & Sons Investment Company | Talal El-Ajou | CEO | LIKELY | https://sa.linkedin.com/in/talal-alajou-36827457 | A genuine next-gen Saudi family principal who talks publicly about family-office investing and co-runs a Dubai MFO, but nothing on record shows direct deals or a consumer/tech tilt — a relationship to open… |
| Riyadh ★Nov | Aetos Holdings Family Office | Peter J. R. "Roc" Aylwin | Managing Director | LIKELY | https://sa.linkedin.com/in/peterjraylwin | A prolific family-office conference chair (AIM, Carmo London/Riyadh) who says he invests directly across a very long sector list but shows no deal anywhere on record — worth a coffee to test whether real… |
| New York | Aysen Corp | Javier Solano | CIO | CONFIRMED | https://www.linkedin.com/in/javiersolano78 | Luksic-family money is enormous and sits four blocks from Rahul's NYC office, but Aysen is a liquid/fund-allocation desk — a relationship worth opening, not a likely first-cheque co-investor. |
| Mexico City | CAPMX FO | Juan Carlos Torres | Founder | CONFIRMED | https://mx.linkedin.com/in/juan-carlos-torres-178a81113 | Sinaloa financier whose family office is really a financial/real-estate investment shop — modest fit for consumer/frontier venture. |
| Santiago | Celta | Carolina Pérez-Iñigo | CEO | CONFIRMED | https://cl.linkedin.com/in/carolinaperezinigo | A professional SFO CEO (lawyer, since 2012) who publicly engages on family offices backing entrepreneurs; worth a conversation but no evidence yet of direct venture cheques. |
| Santiago | Corvest | Rodrigo Arze Safian | CIO | CONFIRMED | https://cl.linkedin.com/in/rodrigo-arze-safian-cfa-6a07b975 | One of Chile's largest retail fortunes with a professional investment arm; consumer DNA is obvious but nothing shows Corvest writing direct venture cheques — pitch as a consumer-savvy LP/co-investor,… |
| Mexico City | Diez Holdings | Vicente Macías Corvera | CEO | CONFIRMED | https://mx.linkedin.com/in/vicentemacias | Well-run Mexican SFO of a prominent founder-entrepreneur with a design/creative bent — good for a relationship, but its published portfolio is real estate and operating companies, not venture. |
| Santiago | ISC (Inversiones Santa Cecilia) | Pedro Echenique | CIO | CONFIRMED | https://cl.linkedin.com/in/pedro-echenique-68a712a | A Chilean SFO that actually writes direct venture cheques (Almacén Gurú seed) with a CIO who talks publicly about startup investing — worth meeting, though he says the office is currently prioritising… |
| São Paulo | Oikos Wealth Management | Marcio Adib Zarzur | Founder & CIO | CONFIRMED | https://www.linkedin.com/in/marcio-zarzur | A tech-curious next-gen principal (ex-DOMO.VC partner) who explicitly wants to connect old-money families with startup deal flow and has just set up in Abu Dhabi — a natural Gulf/LatAm bridge for Rahul,… |
| New York | Partners Path | William "Billy" Haddad | Managing Director | CONFIRMED | https://www.linkedin.com/in/william-haddad-239432a3 | Well-networked NYC family-office operator (chairs the Wharton Club FO group) but his book is real estate — useful for introductions, not a consumer/frontier co-investor. |
| Austin | RWR Investments | Willing Ryan | Managing Director and Chief Investment Officer | CONFIRMED | https://www.linkedin.com/in/willingryan | A Dallas family-anchored direct investor open to co-investment and with a CPG operating partner on the bench — a reasonable consumer co-invest conversation, mid-priority. |
| Mexico City | Signature Capital | Arturo Sánchez Torres | CIO | CONFIRMED | https://mx.linkedin.com/in/arturo-s%C3%A1nchez-torres-b2142049 | A visible Mexican SFO CIO who publicly champions family offices moving into venture — worth a meeting, but with no published deals the depth of his direct programme is unknown. |
| New York | Volta Global | Jeff Evans | President | CONFIRMED | https://www.linkedin.com/in/jeffevans1 | Miami neighbour with permanent family capital, but Volta is purely a real-estate operator today — not a consumer or frontier co-investor; a coffee, not a pipeline. |
| Madrid | Zubi Capital | José Nistal | CEO & CIO | CONFIRMED | https://www.linkedin.com/in/jose-nistal-5857b0 | A Flywire-founder impact platform with a stated appetite for new materials and industrial AI — a possible frontier co-investor in Europe, though its impact mandate and fund structure make it an unlikely fit… |
| São Paulo | Blue Bird Holdings | Marcio Adib Zarzur | CEO | LIKELY | https://www.linkedin.com/in/marcio-zarzur | A tech-curious next-gen principal (ex-DOMO.VC partner) who explicitly wants to connect old-money families with startup deal flow and has just set up in Abu Dhabi — a natural Gulf/LatAm bridge for Rahul,… |
| Santiago | Corvest | Pilar Sanguineti Urízar | Head of Financial Investments | LIKELY | https://cl.linkedin.com/in/pilar-sanguineti-ur%C3%ADzar-2ba00346 | One of Chile's largest retail fortunes with a professional investment arm; consumer DNA is obvious but nothing shows Corvest writing direct venture cheques — pitch as a consumer-savvy LP/co-investor,… |
| Santiago | Huillinco Family Office | Luca Zaccarelli Martínez | Chief Investment Officer | LIKELY | https://cl.linkedin.com/in/luca-zaccarelli-mart%C3%ADnez-b7120a1b2 | Falabella/Derco heirs with a professionalised SFO dipping into startups — a plausible LatAm co-investor conversation, but no evidence yet of US-style direct venture cheques. |

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| Riyadh ★Nov | Abillama Group | Jean Abillama, CFA | CEO | CONFIRMED | https://www.linkedin.com/in/jean-abillama | Not an allocator — an ex-PIMCO adviser selling Middle-East cross-border strategy to LPs and GPs; only worth Rahul's time as a Gulf connector, not as a co-investor. |
| Riyadh ★Nov | ABSHE HOLDING | Lionel Alcoloumbre | President | CONFIRMED | https://ca.linkedin.com/in/lionel-alcoloumbre-8582b118 | Very thin — a Montreal SFO with no visible investing footprint, and Corporations Canada shows the federal ABSHE Holding Inc. with annual filings overdue and an intent-to-dissolve notice, so probably not… |
| Riyadh ★Nov | Al Blagha Group | Fares Albalwi (Al Balwi) | Chairman | CONFIRMED | | Serious Saudi family capital (infrastructure/maritime/data centres) with the chairman himself on Carmo's Riyadh stage, but the balance sheet is deployed into PPP assets and funds, not consumer or venture — … |
| Riyadh ★Nov | Al Jomaih | Abdulaziz Albassam | CEO | CONFIRMED | https://sa.linkedin.com/in/abdulaziz-albassam-cfa-7ba45131 | One of Saudi's real consumer families (Pepsi, GM, Enterprise) with a professional ex-McKinsey/Aramco CEO who has co-founded startups himself — a strong Riyadh meeting for a US consumer-brand co-invest or… |
| Riyadh ★Nov | AlRajhi Partners | Mosbah Kahaleh | Director | CONFIRMED | https://sa.linkedin.com/in/mosbahkahaleh | High priority — a real Saudi banking-fortune family vehicle that already writes direct US frontier-tech cheques alongside 8VC and Valor (Bedrock Robotics), so Mosbah Kahaleh (Director of Investments) is… |
| Riyadh ★Nov | Alturki Holding | Jason Mistry | CFO & VP | CONFIRMED | https://sa.linkedin.com/in/jasonmistry | A serious Saudi industrial family with a real CVC arm that does write direct cheques into US/European companies (Klarna, Coursera, Omada) and says 'frontier technologies' — good fit for Altitude's frontier… |
| Riyadh ★Nov | BACBAC Ltd. SFO | Alexander (Alex) Bebov | Director | CONFIRMED | https://uk.linkedin.com/in/alexbebovbac | A banker-turned-SFO who trades green-energy shares and funds and runs a Sofia brokerage — a fixture on the conference circuit but no evidence of direct private cheques, let alone consumer or frontier ones;… |
| Riyadh ★Nov | Baz Group of Companies | Benjamin (Ben) Bakst | CEO | CONFIRMED | https://ca.linkedin.com/in/benjamin-bakst-25986413b | A large Toronto real-estate developer, not a family office allocator — Bakst is a builder raising capital for buildings; no overlap with consumer or frontier tech, so skip. |
| Riyadh ★Nov | Caspa Family Office Ltd | Ilan Sadoun | CEO | CONFIRMED | | An Israeli fee-only wealth adviser for $5–25m families — a service provider, not a principal, and far too small-ticket for direct co-investment; not worth Rahul's time in Riyadh. |
| Riyadh ★Nov | Croft Investments Limited Partnership | Milton H. Barbarosh | Founder & CIO | CONFIRMED | | A one-man Florida SFO run by a valuation/M&A consultant who also brokers deals — small principal, part intermediary; not a meaningful co-investor for Altitude. |
| Riyadh ★Nov | Dussur | Markus Solibieda | Saudi Arabian Industrial Investment Company* – Chief Investment Officer (CIO) | CONFIRMED | https://sa.linkedin.com/in/markus-solibieda-b0339b19/en | LinkedIn still shows CIO at Dussur. Dussur = Saudi Arabian Industrial Investments Co (PIF/Aramco/SABIC JV). Also spoke at Carmo Riyadh 30 Apr 2025 as CIO, Dussur —… |
| Riyadh ★Nov | GreenBear Group LLC | Vishnu Amble | CIO | CONFIRMED | https://www.linkedin.com/in/vishnuamble | A thoughtful, very public family-office LP who speaks constantly on Carmo's circuit, but the evidence says he seeds GPs and is pulling back from co-invests — a good relationship for Altitude's network, not… |
| Riyadh ★Nov | Hamershlag Private | L. Mychal Jefferson | Chairman | CONFIRMED | https://www.linkedin.com/in/l-mychal-jefferson-b3a7056 | A Houston family office that talks deep tech and co-investing with other families and has one announced (stock-heavy) health-tech deal — plausible frontier co-investor, but the capital base is opaque, so… |
| Riyadh ★Nov | IOME Family Office | Ida Beerhalter | CoHead | CONFIRMED | https://www.linkedin.com/in/ida-b-1571352 | A Riyadh-based pool of Gulf women's family capital, professionally run by an active health-tech angel who speaks everywhere and co-invests through European platforms — a genuine, if small-ticket, direct… |
| Riyadh ★Nov | JMH Group | Vasileios Kocheilas | Head of Investments | CONFIRMED | | A professional endowment-style CIO (ex-Santander £13bn pension, PGGM) picking managers for an anonymous Dubai family — a fund allocator, not a direct co-investor, so low priority for Altitude's deal-level… |
| Riyadh ★Nov | JRT Partners | Tuck Meng Yee | cio | CONFIRMED | | A small Singapore fund-allocator SFO whose CIO is a fixture on the Asian conference circuit — a network contact, not a direct co-investor in consumer or frontier deals; low priority. |
| Riyadh ★Nov | Kamylon | Charles T. Lelon | Managing Principal, Founder | CONFIRMED | | A search-fund buyout shop, not a family office — no relevance to consumer-brand or frontier-tech venture co-investing; skip. |
| Riyadh ★Nov | Keystone Group, LP | Edgar Nehme | CIO | CONFIRMED | | The biggest balance sheet in this slice — a Bass family office CIO in Riyadh is worth Rahul's time on principle, but Nehme is a hedge-fund/endowment allocator (ex-KAUST) and nothing shows Keystone writing… |
| Riyadh ★Nov | Kingbird Investment Management/Grupo Ferre Rangel FO | Lei Farrand | Managing Director | CONFIRMED | | Farrand is there to raise capital for a multifamily real-estate GP that manages the Ferré Rangel family's money plus outside LPs — she is selling, not co-investing, and the mandate is buildings; skip unless… |
| Riyadh ★Nov | Krungsri Finnovate | Tanawat Boonpanya | Head of investment | CONFIRMED | | Bangkok CVC of Krungsri (Bank of Ayudhya / MUFG). |
| Riyadh ★Nov | MBK Holding | H.E. Sheikh Mansoor bin Khalifa Al-Thani | Founder & Chairman | CONFIRMED | https://www.linkedin.com/in/mansooralthani/ | A Qatari royal who personally chairs a hands-on tech incubator/investor — a real direct cheque-writer and a Gulf door-opener, but his portfolio is Qatar-ecosystem software rather than consumer brands, so… |
| Riyadh ★Nov | NISSI Holdings | Early Boykins III | Chairman | CONFIRMED | https://gh.linkedin.com/in/early-boykins-iii-0893286 | Not worth Rahul's time — reads as a Web3/Africa adviser with a 'Holdings' title and no traceable balance sheet or portfolio, not a family office. |
| Riyadh ★Nov | Oikos Family Office | Marcio Adib Zarzur | Board Member | CONFIRMED | https://ae.linkedin.com/in/marcio-zarzur | A genuine 4th-gen principal who moved his family office to Abu Dhabi and co-invests with 30 Brazilian families — a good Brazil–Gulf connector, but his own venture exposure is via funds and his direct… |

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| Riyadh ★Nov | Pappas Capital, LLC and Pappas Family Office | Art Pappas, MBA | CEO & Managing Partner | CONFIRMED | https://www.linkedin.com/in/artpappas | A seasoned biotech VC wearing a family-office badge — no consumer or hard-tech overlap with Altitude, so low priority unless Rahul wants a life-science co-investor. |
| Riyadh ★Nov | Patrimium | Zaid Al-Qaimi | Managing Partner | CONFIRMED | https://ae.linkedin.com/in/zaid-al-qaimi-2997a68 | A polished ex-ADIA allocator running a young Dubai MFO — friendly and well-networked (he speaks at nearly every Carmo meeting), but an intermediary for unnamed families with no visible direct venture track… |
| Riyadh ★Nov | Private Department of H.E.SHk Mohd Bin Khalid Al nahyan | Dr. Ahmed Mansour | CEO | CONFIRMED | https://ae.linkedin.com/in/dr-ahmed-mansour-maverick | Real royal money but a real-estate and infrastructure balance sheet run by a debt/capital-markets CEO — no venture programme in sight, so a polite hello, not a co-invest target. |
| Riyadh ★Nov | PRS Family Trust GmbH | Rainer Schorr | Chairman / Founder | CONFIRMED | | A Berlin property developer's family vehicle — no venture appetite on record, so not a fit for Altitude. |
| Riyadh ★Nov | Quilvest Capital Partners | Charles Aponso | Partner, Head of Europe (Primaries, Co-inv & Secondaries) | CONFIRMED | | Charles is a fund-of-funds/co-invest partner at a $7bn GP with a brewing-family heritage — a useful conversation about co-invest structures and Gulf LPs (Quilvest sponsored Carmo's 2025 Riyadh meeting), but… |
| Riyadh ★Nov | Raaga Holdings | Ronil S. Sujan | CIO | CONFIRMED | https://sg.linkedin.com/in/ronilsujan | A genuine, approachable Singapore couple's family holding that writes small direct cheques with consumer as a stated focus — modest scale, India/SE-Asia lens, but a real angel-style co-investor and both… |
| Riyadh ★Nov | Raptor Group | Jim (James J.) Pallotta | MD | CONFIRMED | | A billionaire principal who writes direct cheques from seed to growth with consumer and defense as named verticals and an Abu Dhabi office — one of the best fits on the Riyadh list, and already on Rahul's… |
| Riyadh ★Nov | Reech Corporations Group | Christophe Reech | Chairman & CEO | CONFIRMED | https://ae.linkedin.com/in/christophereech | An entrepreneur-chairman actively building consumer concepts (beauty, coffee, longevity) in the Gulf — more a potential operating partner or co-builder for a consumer brand's GCC entry than a passive… |
| Riyadh ★Nov | Scene Holding | Sultan H. Ghaznawi | CHAIRMAN & MANAGING DIRECTOR | CONFIRMED | https://sa.linkedin.com/in/sultanghaznwi | A hands-on Riyadh venture builder who names defence tech as a vertical and sits beside two established Saudi families on his board — a strong frontier-tech co-investor lead and a natural local partner for a… |
| Riyadh ★Nov | Scene Holding | Faris Alamoudi | Chief Investment Officer | CONFIRMED | https://uk.linkedin.com/in/faris-alamoudi-30662880 | Faris is the deal person under Ghaznawi (Partner & CIO, ex-investment banking, European family asset management) — the one to send a deck to after meeting the chairman. |
| Riyadh ★Nov | Strategic Year Holdings Limited | Conrad Kwong Yue Tsang | Founder and Chairman | CONFIRMED | https://hk.linkedin.com/in/conrad-kwong-yue-tsang-684459202 | A seasoned ex-Baring Asia PE investor now writing direct growth cheques into SE-Asian consumer and e-commerce companies from his own platform — one of the most active direct consumer investors in this… |
| Riyadh ★Nov | Sulaiman Alrajhi Holding | Bilal Abduljawad, CFA, CAIA | Acting Head of Financial Investments | CONFIRMED | https://sa.linkedin.com/in/bilalabduljawad | Bilal runs the LP book of one of Saudi's largest endowment-backed holdings (ex-Sanabil, ex-SEDCO) — a serious Sharia-compliant fund/co-invest allocator worth knowing for a future Altitude co-invest vehicle… |
| Riyadh ★Nov | Sulaiman Alrajhi Holding Company | Bilal Abduljawad, CFA, CAIA | Director, Financial Investments | CONFIRMED | https://sa.linkedin.com/in/bilalabduljawad | Same person and firm as the 'Acting Head' row (Carmo listed him twice under two titles) — one meeting, not two; see that row. |
| Riyadh ★Nov | Tamasuk Al Rajhi | Waleed Hussain, CFA, CAIA | Head of Investments | CONFIRMED | https://sa.linkedin.com/in/waleed-hussain-cfa-caia-02879622 | Second-generation Al Rajhi bank money with a young vice-chairman who says he invests in VC and a fresh direct cheque into Saudi consumer-tech (Ninja) — Waleed is the practical gatekeeper and builds… |
| Riyadh ★Nov | Tech Invest Com (TIC) | Hussein Attar | CEO | CONFIRMED | https://www.linkedin.com/in/husseinattar/ | The most active direct tech investor in this slice — SAR 1bn from a syndicate of Saudi merchant families writing Series A–B cheques into MENA tech (Tamara, Foodics) — and Attar is also in the Oqal and Falak… |
| Riyadh ★Nov | Waseel Investment | Faisal Al Rashed | Investment Director | CONFIRMED | https://sa.linkedin.com/in/faisalalrashed | A real Saudi merchant-family holding whose investment director writes venture cheques and lists F&B as a focus — a plausible consumer co-investor for Saudi market entry, though the portfolio is opaque and… |
| Riyadh ★Nov | YAS Investments | Sachhyam Regmi | Managing Partner | CONFIRMED | https://www.linkedin.com/in/sachhyamregmi | A small Dubai VC (Spartech, Fund II deploying) attached to the Alserkal family name — useful as a MENA venture co-investor and Hub71 door for portfolio companies, but he is a fund manager raising, not a… |
| Riyadh ★Nov | Yusuf Bin Ahmed Kanoo Comapny | Ali Abdulmalek | CEO - Kanoo Ventures | CONFIRMED | https://bh.linkedin.com/in/ali-abdulmalek | A 135-year-old Gulf merchant family's new direct venture arm with a real balance sheet and a taste for later-stage industrial/frontier tech (co-investor with Aramco Ventures) — good for Altitude's frontier… |
| Riyadh ★Nov | Abdulghani Elajou & Sons Investment Company | Talal El-Ajou | CEO | LIKELY | https://sa.linkedin.com/in/talal-alajou-36827457 | A genuine next-gen Saudi family principal who talks publicly about family-office investing and co-runs a Dubai MFO, but nothing on record shows direct deals or a consumer/tech tilt — a relationship to open… |
| Riyadh ★Nov | Aetos Holdings Family Office | Peter J. R. "Roc" Aylwin | Managing Director | LIKELY | https://sa.linkedin.com/in/peterjraylwin | A prolific family-office conference chair (AIM, Carmo London/Riyadh) who says he invests directly across a very long sector list but shows no deal anywhere on record — worth a coffee to test whether real… |
| Riyadh ★Nov | Al Dhowayan Group | Saad Aldhowayan | Board Member | LIKELY | https://sa.linkedin.com/in/saad-aldhowayan-68a020189 | A mid-sized Eastern Province family group that appears to dabble in Saudi seed rounds (fintech, mobility — database leads only), so a plausible small co-investor on Gulf deals but no consumer or frontier… |
| Riyadh ★Nov | Al Jadaan family office & Equivator fund | Abdullah Al Jadaan | Venture partner | LIKELY | https://sa.linkedin.com/in/abdullah-al-jadaan-bb0b13113 | Half family principal, half fund-platform partnerships man — useful as a Saudi introducer to Equivator's LP network, but the visible investing is Saudi-market fintech/construction tech via funds, not direct… |

| Meeting | Firm | Person | Seat | How solid | LinkedIn | Why them / why not |
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| Riyadh ★Nov | Al Mutlaq | Vincent Bhatt | Group Director Investments | LIKELY | https://sa.linkedin.com/in/vincentbhatt | A real Saudi family group that built an in-house VC platform (AI/fintech/logistics/agri/ed-tech) and a seasoned M&A hand who now styles himself 'Strategic Investment Advisor' — worth meeting to understand… |
| Riyadh ★Nov | Citi | Maria Markusjan | Venture Investor | LIKELY | | "Venture Investor" is a generic seat; Citi Ventures has many investors. Markusjan is the one publicly active in Riyadh in late 2025, so she is the best guess — indirect, hence LIKELY. Verify with Roy/Carmo. |
| Riyadh ★Nov | Eagle Global Holdings | Michael Mazzeo | Founder | LIKELY | | Presents as a 'leading international family investment office' doing seed-to-hedge-fund everything from twelve cities, but nothing on record — no deal, no company, no team — backs the claim; treat as… |
| Riyadh ★Nov | Empire Holdings ( MFO ) | Anton Werner | Fund Manager | LIKELY | http://linkedin.com/in/anton-werner-91347314 | A small Queens multifamily landlord/developer wearing an MFO label — no family-office allocating, no consumer or tech — skip. |
| Riyadh ★Nov | FO Capital | Desmond Kam | FO Capital – Single Family Office Mandate | LIKELY | https://sa.linkedin.com/in/kamdesmond | An intermediary selling access to family offices, not a family office — only useful if Rahul wants a paid introducer into Asian/Gulf SFOs; otherwise skip. |
| Riyadh ★Nov | LUCATIS Family Office Group | Bernd W. Schrüfer (CEO) | Chief Investment Officer - CIO | LIKELY | https://de.linkedin.com/in/bernie-schruefer-a20073a1 | A small Munich crypto-leaning MFO that gave up its regulatory licence and got a poor independent rating — not a credible co-investor for Altitude; skip. |
| Riyadh ★Nov | Precious & Cie Family Office SA | Christophe C. P. Page | Managing Partner | LIKELY | | Skip — an adviser rather than a family, the Geneva entity is a small advisory shell, and he has already moved on to run MCM Partners' new family-office platform in Hong Kong, so whoever attends from… |
| Riyadh ★Nov | S&O MFO | Emanuela Musci, CFA | partner | LIKELY | https://it.linkedin.com/in/emanuelamusci/en | Skip for co-investing — a fee-only Bologna adviser who selects managers for a handful of families; no direct-deal appetite and no consumer or frontier exposure. |
| Riyadh ★Nov | Samsung Ventures America | Thomas (Seungpill) Jueng | Sr. Managing Director (VP) | LIKELY | https://www.linkedin.com/in/thomassp | Exact 'VP, Sr. Managing Director' wording only in his LinkedIn headline (not openable); third-party pages confirm him as MD at Samsung Ventures America, Menlo Park, since 2012. Samsung Ventures America may… |
| Riyadh ★Nov | Slifka Asset management | Randy Slifka | CIO | LIKELY | https://www.linkedin.com/in/randy-slifka-98782b6 | Real second-generation New York money, but a fund allocator rather than a direct co-investor and no visible venture themes — low priority for Altitude's direct deals. |
| Riyadh ★Nov | UCEA Family Office | Tarun Kadervel Shivakumar | Investment Portfolio Manager | LIKELY | https://ae.linkedin.com/in/tarunshivakumar | Tarun is a Dubai-based investment manager (not a principal) at a healthcare/energy-leaning Portuguese family group whose site reads half SFO, half advisory network — worth a handshake since he's on Rahul's… |
| Riyadh ★Nov | Al | Waleed Hussain (Tamasuk Al Rajhi) / Bilal Abduljawad (Sulaiman Alrajhi Holding) | Rajhi Investments* – Head of Investments | AMBIGUOUS | | Source row is garbled ("Al" / "Rajhi Investments* – Head of Investments"). Two Al Rajhi family vehicles had their investment heads on Carmo's own 2025 Riyadh panel; either could be this seat. Marko Vucinic… |
| Riyadh ★Nov | Al Muhaidib | Mohammed Al Ramadhan / Mohammed A. | Sr. Investment Analyst | AMBIGUOUS | | Two LinkedIn profiles carry this exact title (mohammed-al-ramadhan; mohammed-a-8630411a3 — moved Food & Consumer → Industrial). Junior seat; evidence is snippets only. Meshari Asiree is Food & Consumer… |
| Riyadh ★Nov | Kuwait Investment Authority | Sheikh Saoud Salem Al-Sabah (Board Member & MD) / Sheikh Dr. Meshaal Jaber Al-Ahmad Al-Sabah / Mahmoud Al-Marzouq / others | Board Member | AMBIGUOUS | | Nine-member board; "Board Member" alone cannot be pinned. Most likely conference-goer is Sheikh Saoud Al-Sabah (Board Member & MD), but that is a guess. Note a new board may have been formed (Instagram… |
| Riyadh ★Nov | Luxempart SA | Hippolyte de Vivies / Jemuel Durand / Kevin Le Floc'h / Nina May | Investment manager | AMBIGUOUS | | Listed Luxembourg investment holding (Foyer family). Cannot pin which of the four attended. |
| Riyadh ★Nov | Mubadala Capital | — | Vice President | AMBIGUOUS | | Mubadala Capital has many Vice Presidents; no way to attribute an anonymous VP. Per instructions, not guessing. LinkedIn snippets show e.g. Abdalla N. Abuarjah (VP - Investments, Mubadala) but that is not… |
| Riyadh ★Nov | PIF | — | Investment Manager | AMBIGUOUS | | PIF has many Investment Managers (also Sanabil, its VC arm). Not attributable; per instructions labelled AMBIGUOUS rather than guessed. |
| Riyadh ★Nov | PIF | — | VP | AMBIGUOUS | | PIF has dozens of VPs across sectors. Not attributable. |
| Riyadh ★Nov | PWA Family Office | Christoph Mahler or Philip Bagdasarianz | Managing Partner | AMBIGUOUS | | PWA = Private Wealth Advisors AG, Zurich (an MFO/advisory). Site lists two partners, neither titled 'Managing Partner'; Mahler is the founder so more likely. Note a separate 'PWA Family Office LLC' in Miami… |
| Riyadh ★Nov | SVC | — | Investment Professional | AMBIGUOUS | | SVC (Saudi Venture Capital Co., government fund-of-funds with co-invest) has a team of investment professionals; an anonymous "Investment Professional" is unattributable. LinkedIn snippets show Investment… |
| Riyadh ★Nov | Aetos Holdings (Family Office) | — | Saudi Local Partner | NOT FOUND | | Aetos Holdings publishes no team page; only Peter Aylwin (Director) is publicly attached to the firm. The "Saudi Local Partner" seat is not named anywhere I could open. Do not confuse with AETOS Holdings… |
| Riyadh ★Nov | Aldhowayan group | — | CEO | NOT FOUND | | aldhowayan.com has no leadership page. Last public CEO on LinkedIn was Khalid Alghamdi (2019 only). Founder/Chairman Shaikh Ali AlDhowayan (aggregator only). Do not confuse with Anas AlDowayan, CEO of… |
| Riyadh ★Nov | AlRajhi Ekhwan | — | Director | NOT FOUND | | alrajhiekhwan.com is Arabic, video-led, no team page. CEO per a LinkedIn company post snippet is Dr. Abdulla Rashed Shafeea; no "Director" named anywhere openable. Founder Fahd bin Sulaiman Al-Rajhi… |

| Meeting | Firm | Person | Seat | How solid | LinkedIn | Why them / why not |
|---|---|---|---|---|---|---|
| Riyadh ★Nov | BAC Ltd SFO | — | Investment Officer | NOT FOUND | | BAC Ltd SFO (Alex Bebov's office) publishes no team page; the "Investment Officer" seat is unnamed. A "Senior Director, Project Development at BAC Ltd, UAE" appears unnamed in a GFOIS testimonial. Try the… |
| Riyadh ★Nov | Branch Venture Group | — | Investor | NOT FOUND | | Branch Venture Group is a Boston angel NETWORK; "Investor" is a member seat, not a named role. Team page names only Partners Lauren Abda and Marcia Hooper — one of them is the likeliest attendee… |
| Riyadh ★Nov | CFT | — | Investment Manager | NOT FOUND | | "CFT" is an ambiguous acronym; if it is the Cherng Family Trust / CFT Capital Partners (Rahul's consumer sheet), the team page lists no "Investment Manager" title (Warren Woo Managing Partner, Carey Kim… |
| Riyadh ★Nov | Masters Investment Group, LLC | — | Founder | NOT FOUND | | LinkedIn snippets point to John Masters, CAIA (Chicago; 1-person commercial real-estate advisory, founded 2018), but no openable page confirms 'Founder'. Also note: this looks like a RE advisory shop, not a… |
| Riyadh ★Nov | Private Family Office | — | Director | NOT FOUND | | Anonymous row ("Private Family Office", Director) — nothing to search. |
| Riyadh ★Nov | PRS Family Trust GmbH | — | Successor | NOT FOUND | | PRS Family Trust is run by Rainer & Petra Schorr (Berlin). No next-generation family member is named on prs-familytrust.de, rainer-schorr.com or in press; the 'Successor' seat could not be attributed. |
| Riyadh ★Nov | RIVA (Alothaim family office) | — | Partner | NOT FOUND | | RIVA Investment (Al Othaim family's international investment hub, Riyadh) publishes no team page; searches for 'Partner' returned only Othaim Holding staff (e.g. Rizwan Ashraf, Investment Strategist) — none… |
| Riyadh ★Nov | Sabeen Investment Company | — | C level | NOT FOUND | | Sabeen is a CMA-licensed independent, partner-owned fund manager (Riyadh, 2021) — arguably an asset manager, not a family investment company. No team page; 'C level' is unattributable. Only lead: co-founder… |
| Riyadh ★Nov | Sinatra Holding | — | SVP | NOT FOUND | | No investment firm called 'Sinatra Holding' surfaces in search — only unrelated Sinatra-named people/companies (Sinatra & Co. Buffalo real estate; search-fund investor Mark Sinatra). Cannot attribute an SVP. |
| Riyadh ★Nov | Sirius International Holding | — | Sr. Investment Professional | NOT FOUND | | Sirius International Holding (Abu Dhabi, IHC group) has no public team page; 'Sr. Investment Professional' is unattributable. Leads from LinkedIn snippets only: Ajay Bhatia (Group CEO), Mohammed A. (Group… |
| Riyadh ★Nov | Stark Group | — | Founder | NOT FOUND | | 'Stark Group' is too generic: the Danish building-materials STARK Group (CVC-owned, no founder), Edel & Stark (luxury cars), and a Pakistani Stark Group of Companies all surface; none is a family investment… |
| New York | Aysen Corp | Javier Solano | CIO | CONFIRMED | https://www.linkedin.com/in/javiersolano78 | Luksic-family money is enormous and sits four blocks from Rahul's NYC office, but Aysen is a liquid/fund-allocation desk — a relationship worth opening, not a likely first-cheque co-investor. |
| New York | Baird Real Estate Partners | Will Marron | Founder and Managing Partner | CONFIRMED | https://www.linkedin.com/in/will-marron-a49227375 | Baird Real Estate Partners seeds emerging real-estate GPs — real estate only. Skip. |
| New York | Eagle Bay Family Office | Michael D. Nelson, J.D., CFA | Managing Director | CONFIRMED | https://pr.linkedin.com/in/michael-d-nelson-988bb1a | Eagle Bay Family Office is an independent advisory firm (RIA) serving wealthy clients — adviser, not principal. Skip. |
| New York | MSQ Invest | Anna Mochkarova | Partner | CONFIRMED | https://www.linkedin.com/in/annamochkarova | MSQ Invest is a Miami Beach family office investing in US real estate — real estate only. Skip. |
| New York | Partners Path | William "Billy" Haddad | Managing Director | CONFIRMED | https://www.linkedin.com/in/william-haddad-239432a3 | Well-networked NYC family-office operator (chairs the Wharton Club FO group) but his book is real estate — useful for introductions, not a consumer/frontier co-investor. |
| New York | Sopris Capital | James R. Maher | Partner | CONFIRMED | | A real single-LP direct investor with a stated space/AI thematic and a Miami office — worth Rahul meeting on the frontier side (talk to Groner/Sankar at Sopris Growth, not the RE partner Carmo seats),… |
| New York | Volta Global | Jeff Evans | President | CONFIRMED | https://www.linkedin.com/in/jeffevans1 | Miami neighbour with permanent family capital, but Volta is purely a real-estate operator today — not a consumer or frontier co-investor; a coffee, not a pipeline. |
| New York | Willton Investment Management | Chris Luo | CEO | CONFIRMED | https://www.linkedin.com/in/chris-luo-bb0956a2 | Willton is a multifamily real-estate GP/LP platform — real estate only. Skip. |
| New York | Xanadu Capital | Michael Ma | Managing Principal | CONFIRMED | | Xanadu Capital is a Greenwich real-estate SFO — real estate only. Skip. |
| New York | Cercano Management | Elizabeth Goodrich | Managing Director | LIKELY | | Cercano ($10bn+, Gates/Cascade spin-out) does direct private investing via Goodrich's team — institutional in scale, credit/PE oriented; worth a hello but they are not a consumer/frontier angel. |
| New York | Hye Holdings | Hrant Antreasyan | Principal | LIKELY | https://www.linkedin.com/in/hrant-antreasyan-mba-summa-cum-laude-4032204 | Hye Holdings is a small Queens real-estate family vehicle — skip. |
| New York | Ingleside Investors | — | Managing Director | AMBIGUOUS | | A genuine 130-year family holding company that writes direct consumer-services cheques alongside partners — one of the better consumer co-invest fits in the slice; the MD seat is unidentified, so approach… |
| New York | NE Private Wealth | — | Managing Director | AMBIGUOUS | | Northeast Private Wealth Management is a NY RIA — adviser, not principal. Skip. |
| New York | Associate Director | — | Growth & Acquisitions, Peak Corp (Family Office – | NOT FOUND | | Junior seat at an unidentifiable firm; skip. |
| Newport Bch | Capstone Partners | Darren Chappell, CFA, CAIA, CIPM | Chief Investment Officer | CONFIRMED | | Wealth-management/insurance office (MassMutual sales office) — Carmo tagged MFO; not a principal investor. Skip. |

| Meeting | Firm | Person | Seat | How solid | LinkedIn | Why them / why not |
|---|---|---|---|---|---|---|
| Newport Bch | CF Inversiones | Ajay Varia | Director of Investments | CONFIRMED | | A Latin SFO with a dedicated venture director who has scaled two consumer-tech unicorns — a plausible direct co-investor for Altitude, but their book is opaque so it needs a conversation rather than a data… |
| Newport Bch | Cherng Family Trust | Paul Kim | Asset Manager | CONFIRMED | | Genuinely worth Rahul's time — a food-fortune SFO that writes direct consumer cheques (Just Salad, Whataburger, Wella) — but the 'Asset Manager' attendee is the real-estate seat; the co-invest conversation… |
| Newport Bch | Heritage Wealth Management, Inc. | Daniel Shainberg, MBA | CIO | CONFIRMED | | Heritage Wealth Management is an RIA/MFO adviser; Shainberg allocates client money to funds — not a co-investor for Altitude. Skip. |
| Newport Bch | Kingsbridge Investment Partners | David J. Dunn | Chief Investment Officer and President | CONFIRMED | https://www.linkedin.com/in/davidjdunn | Carmo tagged it MFO but it is a Newport Beach RIA running its own funds — a potential LP-type relationship, not a family co-investor for Altitude; low priority. |
| Newport Bch | Merus Advisors | Todd E. Dawes | Managing Director | CONFIRMED | | Merus Advisors is an RIA/adviser Carmo tagged MFO — not a principal investor. Skip. |
| Newport Bch | President | Michael Beaudoin (Michael S. Beaudoin II) | Private Equity, Mark IV Capital | CONFIRMED | | A real multi-generational family platform with a dedicated PE president and 70 deals — worth a conversation on frontier/industrial tech, but it is a real-estate house first and shows no consumer appetite. |
| Newport Bch | Senior Advisor | John Redick, CFA | Strategic Investments, Phoenix-5 | CONFIRMED | | Phoenix-5 is a Singapore/LA private investment platform (chairman Jimmy Hsu, ex-GIC/Sequoia) — Redick is a senior adviser; institutional flavour, mostly special situations. Low priority. |
| Newport Bch | Thirdpath | Brey Jones | Managing Partner | CONFIRMED | | Thirdpath is an OCIO/MFO adviser platform — allocator, not a family cheque. Low priority. |
| Newport Bch | CEO | Brando Betti | Managing Partner, HWG | LIKELY | https://www.linkedin.com/in/brando-betti-116769258 | Harbor Wealth Global is a CRE private-credit/real-assets platform with an "HWG Family Office" sleeve — not a real family office; the venture fit is nil. Skip. |
| Newport Bch | Danzi Capital Group LLC | Mike (Michael) Danzi | CEO | LIKELY | https://www.linkedin.com/in/mike-danzi-a222315 | Danzi Capital Group is Mike Danzi's one-man vehicle (ex-tech investment banker, pharma CEO) — small; a friendly Orange County angel at best. |
| Newport Bch | Pacific Sands | Ryan Mansour | Managing Partner | LIKELY | | Pacific Sands is a multifamily real-estate fund — real estate only. Skip. |
| Newport Bch | President | Mohammad "Mo" Honarkar | CEO, 4G Ventures | LIKELY | https://www.linkedin.com/in/mohammad-honarkar-91099a155 | Honarkar Ventures / 4G Ventures is a Laguna Beach real-estate developer family — real estate; low fit. |
| Newport Bch | CYMBUL | — | Managing Partner | NOT FOUND | | Sports-investing vehicle (Orange County/NYC) — no consumer/frontier fit and MP unverified; skip. |
| Newport Bch | Frontier Toyota | — | Managing Partner | NOT FOUND | | Car dealership principal — not an investor for Altitude; skip. |
| Newport Bch | Stone River Capital | — | Manager | NOT FOUND | | Small SoCal real-estate LLC; skip. |
| Austin | Brooker Family Office / Alom LLC | Robert Brooker | Managing Member | CONFIRMED | | A single operator-investor with a small, opaque book — friendly to meet in Austin but unlikely to be a meaningful consumer or frontier co-investor. |
| Austin | Lineage Legacy Partners | Nathaniel Pettiford | Managing Partner | CONFIRMED | https://www.linkedin.com/in/nathaniel-pettiford-4639063b | Lineage Legacy Partners is an industrial real-estate firm — real estate only. Skip. |
| Austin | RWR Investments | Willing Ryan | Managing Director and Chief Investment Officer | CONFIRMED | https://www.linkedin.com/in/willingryan | A Dallas family-anchored direct investor open to co-investment and with a CPG operating partner on the bench — a reasonable consumer co-invest conversation, mid-priority. |
| Austin | Third Lake Partners | Case Fell, CFA, CAIA, CIPM | Chief Investment Officer | CONFIRMED | https://www.linkedin.com/in/case-fell-cfa-caia-cipm-99229132 | Third Lake is an OCIO/family-services/structured-products platform — allocator flavour, real-estate heavy. Low priority. |
| Austin | Traveller Capital | Drew Crichton | Managing Member | CONFIRMED | https://www.linkedin.com/in/drewcrichton | Traveller Capital is a secondaries fund buyer, not a family office. Skip. |
| Austin | Bouaziz & Partners | Philippe Bouaziz | Chairman | LIKELY | | Genuine tech-billionaire SFO that writes early-stage direct cheques (Deel first investor, 8 unicorns) — worth Rahul's time for frontier/AI co-invest, though their book is enterprise software, not consumer… |
| Austin | Bouaziz & Partners | Toot Shani | CIO Tech Alternatives | LIKELY | https://ae.linkedin.com/in/tootshani | She runs the family's venture book day to day (Founding Managing Partner of Sarona, 100+ investments) — the right operating contact at Bouaziz for a co-invest conversation; expect enterprise-AI taste rather… |
| Austin | Holt Family Office | — | President | AMBIGUOUS | | Holt family (Holt Cat, San Antonio) is a large Texas industrial family; JBR Holdings/Holt Family Office does direct investments and real estate, but the President seat is unidentified — worth a Roy-brokered… |
| Austin | Philips Ventures | — | Director Investments & Portfolio | AMBIGUOUS | | Corporate venture arm — skipped per Rahul (no institutions). |
| Austin | Veritas Family Partners | — | CIO | AMBIGUOUS | | Austin SFO (Vaughn Brock) concentrated in self-storage and multifamily real estate — real estate only; skip. |
| Austin | De La Garza- Villarreal Strategies Holdings | — | CEO | NOT FOUND | | No verifiable footprint; skip unless Carmo can name the delegate. |
| Austin | Downstream Investments | — | CIO | NOT FOUND | | No public footprint; skip unless Carmo can name the delegate. |
| Austin | Dragonfly Family Office | — | Chief Strategy Officer | NOT FOUND | | No public footprint; skip unless Carmo can name the delegate. |
| Austin | Kimble Family Office | — | CIO | NOT FOUND | | No public footprint; skip unless Carmo can name the delegate. |
| Madrid | Consilio | Santiago Mingo Martínez | Managing Partner | CONFIRMED | | Consilio is a Madrid wealth-advisory boutique — adviser, not principal. Skip. |
| Madrid | Diaphanum | José Cloquell Martín, CFA | Head - Illiquid Investments | CONFIRMED | | Diaphanum is an independent Spanish fee-only adviser; Cloquell selects illiquid funds — an allocator to funds, not a co-investor. Low priority. |

| Meeting | Firm | Person | Seat | How solid | LinkedIn | Why them / why not |
|---|---|---|---|---|---|---|
| Madrid | Fintex & Partners Italia Spa | Giorgia Giacometti | Investment Management | CONFIRMED | https://it.linkedin.com/in/giorgia-giacometti-a58a38180 | A second-generation Italian industrial family office actively looking for partners abroad — consumer-products DNA makes a Graza-type conversation plausible; worth a meeting, book is opaque. |
| Madrid | MdF Family Partners | Casilda Álvarez de Toledo | Managing Director | CONFIRMED | | MdF Family Partners is a Madrid MFO adviser (allocates for families); could be a route to Spanish families but not a direct cheque itself. Low-moderate. |
| Madrid | Proaltus Capital Partners | Marcelo Benitez | CEO | CONFIRMED | | Proaltus is an MFO (Madrid/Bogotá/Miami) that allocates for Latin families — a possible door to those families, not a principal itself. Low-moderate. |
| Madrid | Racines Partners | Véronique Courlier | CEO | CONFIRMED | | Opaque London alternatives boutique run by a former fund-of-funds allocator — nothing suggests direct consumer or frontier cheques; low priority. |
| Madrid | Zubi Capital | José Nistal | CEO & CIO | CONFIRMED | https://www.linkedin.com/in/jose-nistal-5857b0 | A Flywire-founder impact platform with a stated appetite for new materials and industrial AI — a possible frontier co-investor in Europe, though its impact mandate and fund structure make it an unlikely fit… |
| Madrid | BlueBull AM | — | Managing Director | AMBIGUOUS | | BlueBull is a tech M&A boutique with an AM arm — sell-side, not a family cheque. Skip. |
| Madrid | Castiventures | — | Venture Partner | AMBIGUOUS | | Del Castillo family seed vehicle (Madrid, €100k first tickets, 12 startups, with AEA Capital) — too small for Altitude-scale co-investment; a friendly Spanish angel contact at most. |
| Madrid | CIO Invest | — | Portfolio Manager | AMBIGUOUS | | CIO Investment Office is a Chilean/Boston OCIO-style MFO — fund allocator, not a direct co-investor. Low priority. |
| Madrid | Parkview Invest AG | — | Managing Director | AMBIGUOUS | | Basel SFO (Richner family) investing PE/VC/real assets with "an active, hands-on approach" (site tagline) — a plausible direct co-investor but the family, its wealth source and its portfolio are… |
| Madrid | Ventum Group | — | Managing Partner | AMBIGUOUS | | Ventum Group is a Chilean wealth manager/MFO — allocator, not principal. Low priority. |
| Madrid | B612 | — | CEO | NOT FOUND | | Unidentifiable name; ask Carmo. |
| Madrid | JIJ | — | Founder | NOT FOUND | | Unidentifiable name; ask Carmo. |
| Mexico City | CAPMX FO | Juan Carlos Torres | Founder | CONFIRMED | https://mx.linkedin.com/in/juan-carlos-torres-178a81113 | Sinaloa financier whose family office is really a financial/real-estate investment shop — modest fit for consumer/frontier venture. |
| Mexico City | Diez Holdings | Vicente Macías Corvera | CEO | CONFIRMED | https://mx.linkedin.com/in/vicentemacias | Well-run Mexican SFO of a prominent founder-entrepreneur with a design/creative bent — good for a relationship, but its published portfolio is real estate and operating companies, not venture. |
| Mexico City | GreenBear Group LLC | Vishnu Amble | Director | CONFIRMED | https://www.linkedin.com/in/vishnuamble | A thoughtful, very public family-office LP who speaks constantly on Carmo's circuit, but the evidence says he seeds GPs and is pulling back from co-invests — a good relationship for Altitude's network, not… |
| Mexico City | SIEMBRA CAPITALES | David García | Single Family Office | CONFIRMED | https://mx.linkedin.com/in/davidgarciao | A Mexican industrial family office that writes US$2–20M direct cheques into consumer food & beverage brands (craft beer, ice cream) — one of the closest consumer-direct matches in the whole LatAm set. |
| Mexico City | Signature Capital | Arturo Sánchez Torres | CIO | CONFIRMED | https://mx.linkedin.com/in/arturo-s%C3%A1nchez-torres-b2142049 | A visible Mexican SFO CIO who publicly champions family offices moving into venture — worth a meeting, but with no published deals the depth of his direct programme is unknown. |
| Mexico City | Talipot Holdings | Rodrigo Garcia | Global CFO and US President | CONFIRMED | https://www.linkedin.com/in/rodrigo-garcia-investor-executive | Real family capital (Coppel retail fortune) that writes direct and anchor cheques with a tech/impact tilt, and Garcia — ex-CIO of the Illinois Treasury, an active angel — is a senior US-based door into it; … |
| Mexico City | CJ Capital FO | Jorge Sánchez Nava | CFO | LIKELY | https://mx.linkedin.com/in/jorge-s%C3%A1nchez-nava-415a4530/en | Opaque Mexican FO whose CFO may have already left (Mar 2026) — low priority. |
| Mexico City | Compass Family Office | Luis Antonio Márquez Heine | Single Family Office | LIKELY | | MFO, not a principal — channel only. |
| Mexico City | Pinturas Berel | Edmundo Recio Prud'Homme | CEO Family Office | LIKELY | | A brand-new corporate family office led by an ex-Promecap CIO — early, but a fresh allocator worth meeting before its programme is set. |
| Mexico City | Chimona Capital | Carlos Credi Michan / Isaac Jafif Cherem | Managing Director | AMBIGUOUS | | NOT Chona Family Office (that is an Indian FO, Ahmedabad) — drop that link. Chimona Capital LLC is a Miami-registered vehicle (Dec 2021) whose Sunbiz filing names two managers from Mexico City: Carlos Credi… |
| Mexico City | GFO | — | Managing Partner | AMBIGUOUS | | Which "GFO" attended Mexico is not stated. Candidates: (a) Andreas Gabler, founder/MD of GFO Capital GmbH (Wollerau CH; the PEI-sheet contact, ch.linkedin.com/in/andreas-gabler) — but the London gfo.capital… |
| Mexico City | BC Holdings | — | CIO | NOT FOUND | | "BC Holdings" (Mexico) — no identifiable family holding by that name surfaced; too generic. |
| Mexico City | DNA INTERNATIONAL | — | family office partner | NOT FOUND | | DNA International Group (Mexico) — CEO Carlos Agustín Moreno per his own LinkedIn post; a "Director, Family Office" Luis Villa appears only on aggregators. Role wording "family office partner" unmatched on… |
| Mexico City | Equitech Holdings | — | Founder | NOT FOUND | | No Mexican Equitech Holdings found; the only EquiTech Holdings is a US rodeo-tech company acquired in 2022. |
| Mexico City | Investor | — | Family office | NOT FOUND | | Anonymous row ("Investor / Family office"). |
| Mexico City | Mesarey | — | Multifamily Office | NOT FOUND | | Grupo Mesarey Family Office (Guadalajara/Zapopan) — Bajío industrial families' MFO. No named partner on an open page; LinkedIn company page lists 2–10 staff. |
| Mexico City | Pfc y Luna Holdings | — | Partner | NOT FOUND | | "Pfc y Luna Holdings" — nothing surfaced under that or "PFC & Luna". |

| Meeting | Firm | Person | Seat | How solid | LinkedIn | Why them / why not |
|---|---|---|---|---|---|---|
| Mexico City | SFO | — | Managing member | NOT FOUND | | Anonymous row ("SFO"). |
| Mexico City | Virtus Family Office | — | Private Markets Analyst | NOT FOUND | | firm/title were swapped in source; corrected here. Virtus Family Office is an El Paso, TX RIA with Mexican clients (VFO Consulting SAPI). Row is a junior "Private Markets Analyst" — not worth naming.... |
| São Paulo | Oikos Wealth Management | Marcio Adib Zarzur | Founder & CIO | CONFIRMED | https://www.linkedin.com/in/marcio-zarzur | A tech-curious next-gen principal (ex-DOMO.VC partner) who explicitly wants to connect old-money families with startup deal flow and has just set up in Abu Dhabi — a natural Gulf/LatAm bridge for Rahul,... |
| São Paulo | Pragma Patrimonio | Luiz Felipe Andrade | Partner | CONFIRMED | | MFO partner and Carmo regular — a channel to Brazilian families, not a principal. |
| São Paulo | TAG Investimentos | Marco Bismarchi | Partner | CONFIRMED | | MFO partner and Carmo regular — a channel, not a principal. |
| São Paulo | Vêneto Multifamily Office | Eduardo Oliveira | Partner - Co-CIO | CONFIRMED | https://br.linkedin.com/in/edu-m-oliveira | Fast-growing Brazilian MFO but an allocator, not a principal — channel to Minas/São Paulo families, not a co-investor. |
| São Paulo | Blue Bird Holdings | Marcio Adib Zarzur | CEO | LIKELY | https://www.linkedin.com/in/marcio-zarzur | A tech-curious next-gen principal (ex-DOMO.VC partner) who explicitly wants to connect old-money families with startup deal flow and has just set up in Abu Dhabi — a natural Gulf/LatAm bridge for Rahul,... |
| São Paulo | Jera Capital | Guilherme Ghidetti | CIO | LIKELY | | An MFO, so not a principal — but one that actively co-invests directly into US tech (OpenAI, Databricks) for its families; Ghidetti as CIO is a real co-invest counterpart if Rahul wants Brazilian family... |
| São Paulo | Naman Capital | Fernanda Ianez | Private Equity Investment | LIKELY | https://br.linkedin.com/in/fernandaianez/en | One of Brazil's biggest industrial fortunes with an in-house PE/VC lead who does direct stakes and is actively reshaping the portfolio — a genuine direct co-investor conversation, sector fit still to be... |
| São Paulo | Optimus Family and Wealth Management SA | — | Partner | AMBIGUOUS | | Optimus Family and Wealth Management AG (Swiss-registered, Brazilian clientele): press (Agência Sportlight, 2018) names partners Diego Piccoli and Rolf Mazenauer; the same reporting ties it to Aécio Neves' ... |
| São Paulo | Portofino Multi Family Office | — | Partner | AMBIGUOUS | | Portofino MFO (São Paulo, ~R$ multi-bn, ex-UBS Consenso partners). Partners publicly named: Lucas Reis, Thiago Antich Monteiro de Barros, João Fonseca, Adriano Cantreva (NY). Site unreachable; no page says... |
| São Paulo | STEN MFO | — | Partner | AMBIGUOUS | | Sten MFO (Rio/SP). Site team page lists partners incl. Pedro Olmo (founding partner, wealth planning), Eduardo Marques, Luiz Felipe Gouvêa, Thereza Gouvêa; registry sócios Bruno Ferreira Rodrigues, Luiz... |
| São Paulo | United Multi Family Office | Gustavo Fernandes / Victor Valezim | Partner | AMBIGUOUS | | Only two partners; Gustavo Fernandes runs portfolios/relationships (the investing side), Valezim runs operations/planning. Team page confirms both. |
| São Paulo | BWGI | — | Analyst | NOT FOUND | | BWGI = Brasil Warrant (Moreira Salles family, Itaú). Row is a junior analyst — not pursued. Senior contacts: partners Jorge Paulo Lemann Jr.? no — BWGI partners include Rodrigo? Not verified; left blank... |
| São Paulo | Grupo JCR | — | Principal | NOT FOUND | | Grupo JCR (Curitiba; João Carlos Ribeiro family — logistics/real estate; sold Evino stake). Its SFO CIO Antonio Carlos Castro Louro left Jun 2026 (LinkedIn). No "Principal" named on an open page. |
| São Paulo | MoMA Family Office | — | Partner | NOT FOUND | | MoMA Family Office (Porto Alegre MFO). Registry (CNPJ 31.501.045) lists sócios incl. Fabio Aurelio Jorge and Lucas Lunardi de Bitencourt; no page names which partner attended. |
| São Paulo | Prisma Capital | — | Head of Family Office Investments | NOT FOUND | | Prisma Capital (Brasil) is a São Paulo alternative-investments manager (credit, oil & gas, claims, PE) — NOT the Australian Prisma Investments on Rahul's sheet, and probably a GP selling, not a family... |
| São Paulo | Work Empreendimentos e Participações LTDA | — | Director | NOT FOUND | | Several unrelated Brazilian companies share this name (Rio, Campinas, Goiás); registry hit "Alberto Broner Worcman — sócio" of a Work Empreendimentos e Participações Ltda (econodata) is registry-only and... |
| Santiago | Celta | Carolina Pérez-Iñigo | CEO | CONFIRMED | https://cl.linkedin.com/in/carolinaperezinigo | A professional SFO CEO (lawyer, since 2012) who publicly engages on family offices backing entrepreneurs; worth a conversation but no evidence yet of direct venture cheques. |
| Santiago | CF inversiones | José Tomás Daire | CEO | CONFIRMED | https://cl.linkedin.com/in/jos%C3%A9-tom%C3%A1s-daire-2704b057 | A family principal who actively co-invests in venture through his own family-office club (V0) with Silicon Valley partners — exactly the direct co-investor profile Altitude wants, and he is vocal about... |
| Santiago | Corvest | Rodrigo Arze Safian | CIO | CONFIRMED | https://cl.linkedin.com/in/rodrigo-arze-safian-cfa-6a07b975 | One of Chile's largest retail fortunes with a professional investment arm; consumer DNA is obvious but nothing shows Corvest writing direct venture cheques — pitch as a consumer-savvy LP/co-investor,... |
| Santiago | Danacorp | Ricardo Stern N. | Gerente General | CONFIRMED | | Skip: a real-estate developer's general manager, not an investor. |
| Santiago | Inversiones Chiloé | Javier Muñoz | Gerente de Inversiones | CONFIRMED | | Regional (Concepción) family office with a transport-operator background; no venture signal. |
| Santiago | Inversiones Consolidadas | Rodrigo Swett | CEO | CONFIRMED | https://cl.linkedin.com/in/rodrigo-swett-3788664b | Chile's most active billionaire family office in direct venture — real US$1–5M cheques into Seed/Series A tech and a New York arm — so Swett is a genuine direct co-investor, though LatAm-focused rather than... |
| Santiago | ISC (Inversiones Santa Cecilia) | Pedro Echenique | CIO | CONFIRMED | https://cl.linkedin.com/in/pedro-echenique-68a712a | A Chilean SFO that actually writes direct venture cheques (Almacén Gurú seed) with a CIO who talks publicly about startup investing — worth meeting, though he says the office is currently prioritising... |

| Meeting | Firm | Person | Seat | How solid | LinkedIn | Why them / why not |
|---|---|---|---|---|---|---|
| Santiago | Iscor | Rodrigo Debesa | CEO | CONFIRMED | | Falabella-heir office run by an ex-Luksic family-office executive, but its published focus is philanthropy and nature — low priority for direct consumer/frontier co-investment. |
| Santiago | MFO Advisors | Rafael Ariztía Correa | Partner & Board Chairman | CONFIRMED | | An MFO chairman — a channel to Chilean families, not a principal. |
| Santiago | Stars Investments | María Angélica Armas | SVP | CONFIRMED | https://cl.linkedin.com/in/angelica-armas | Armas literally runs international co-investments for a multi-billion Chilean retail family with a venture programme — one of the best direct co-invest conversations in the Chile set, though the stated tilt… |
| Santiago | CIO Invest | Juan Eduardo Fantini | Partner & Chief Investment Officer | LIKELY | https://www.linkedin.com/in/juaneduardofantini | An MFO/OCIO allocator rather than a principal — useful only as a channel to its Chilean family clients, not a direct co-investor. |
| Santiago | Corvest | Pilar Sanguineti Urízar | Head of Financial Investments | LIKELY | https://cl.linkedin.com/in/pilar-sanguineti-ur%C3%ADzar-2ba00346 | One of Chile's largest retail fortunes with a professional investment arm; consumer DNA is obvious but nothing shows Corvest writing direct venture cheques — pitch as a consumer-savvy LP/co-investor,… |
| Santiago | Costa Verde | Nicolás Noguera | Partner | LIKELY | | Big, liquid Chilean family (ex-LATAM) now leaning hard into alternatives, but the evidence points to fund allocations rather than direct company cheques — a relationship worth having, not a co-investor yet. |
| Santiago | Eurocorp | Thomas Verbeken | Gerente de Inversiones | LIKELY | | Low priority: property-centric family group with no venture footprint found. |
| Santiago | Forestal O'Higgins | Diego Guzmán Delorenzo | Chief Investment Officer | LIKELY | https://cl.linkedin.com/in/diego-guzm%C3%A1n-delorenzo-8414a8a1 | A treasury/holding CIO seat at a Matte-group parent — relevant for large PE/fund conversations, unlikely to write early-stage cheques. |
| Santiago | Grupo Perez Cruz | Alfredo Vilches Espinosa | Head of Family Office | LIKELY | https://cl.linkedin.com/in/alfredo-vilches-espinosa-4aaa8225 | Energy-fortune family office with an admin/finance head as the public face — low fit for consumer/frontier venture. |
| Santiago | Huillinco Family Office | Luca Zaccarelli Martínez | Chief Investment Officer | LIKELY | https://cl.linkedin.com/in/luca-zaccarelli-mart%C3%ADnez-b7120a1b2 | Falabella/Derco heirs with a professionalised SFO dipping into startups — a plausible LatAm co-investor conversation, but no evidence yet of US-style direct venture cheques. |
| Santiago | Inversiones Macro | Matías Franke | Gerente de Inversiones | LIKELY | https://cl.linkedin.com/in/mat%C3%ADas-franke-a2426524 | Small, opaque Chilean family vehicle — low priority. |
| Santiago | RBS INVESTMENT (Seligman family office) | Jesse Seligman | COORDINADOR DE PROYECTO | LIKELY | | Direct co-investor, but squarely in mining/natural resources — not consumer or frontier tech. |
| Santiago | Megeve Investments | Nicolás Bañados (former) / Julio Dittborn (current MD) | MD Private Equity | AMBIGUOUS | | Serious direct investor but in large real-asset/energy private equity, not early consumer or frontier tech — Farellones (Hauser) is the more relevant door for fund/co-invest conversations. |
| Santiago | BD Investments | — | CIO | NOT FOUND | | BD Investments SpA is a Chilean CMF-registered investment adviser (RUT 76.965.815-7, registration no longer active); no website or named team found. |
| Santiago | Colunquen | — | Partner & CIO | NOT FOUND | | Colunquén is the Ibáñez (Pedro Ibáñez) family office. Its former execs (Rodrigo González, CEO; Juan Eduardo Fantini, CIO 2017-19) left to found CIO Invest, which now also styles itself "Colunquén Investment… |
| Santiago | Corpora | — | CFO | NOT FOUND | | Corpora (Ibáñez family holding — Tres Montes Lucchetti, Iansa) — no public CFO named for the holding itself; only operating-company CFOs appear. |
| Santiago | Crial Holdings | — | Director | NOT FOUND | | Only Chilean registry entries (Asesorías Crial SpA / Asesoría e Inversiones Inmobiliarias Crial SpA, Providencia); no website or people. |
| Santiago | Dercorp | — | CIO | NOT FOUND | | Dercorp = Del Río family holding (Falabella shareholders). Ex-Gerentes de Inversiones (Elisa del Río; Luis Alberto Arteaga, now at Inversiones Río Claro) have left; current CIO not published. CEO since Apr… |
| Santiago | DyE | — | Head of Investments and Projects | NOT FOUND | | "DyE" — no Chilean holding by that name surfaced (tried DyE / D&E inversiones). Possibly an abbreviation of a family name. |
| Santiago | Farellones Capital | — | CIO | NOT FOUND | | Farellones Capital is a Megeve spin-off (Dieter Hauser, CEO/founder, LAVCA board). Site is gated; no CIO named publicly. Hauser is the likely senior attendee. |
| Santiago | FO Convento Viejo | — | CIO | NOT FOUND | | Inversiones Convento Viejo = Carlos Eugenio Lavín (Penta co-founder) family office. Public names: Carlos Lavín (Director, ChileDay list), Matías Muñoz (real-estate investments head, 2024), Claudio Torres… |
| Santiago | Hines Family Office | — | Head of Family Office | NOT FOUND | | No "Hines Family Office" in Chile surfaces — only Hines the US real-estate manager's Santiago office. Possibly a mis-tagged attendee. |
| Santiago | Inversiones Fray Leon LTDA. | — | CIO | NOT FOUND | | Von Appen family (Ultranav) office. Public names: Per von Appen (Managing Director, per Start-Up Chile/Crunchbase — not an open confirmation), a family member who was Executive Chairman 2016–21… |
| Santiago | Peñuelas SFO | — | CIO | NOT FOUND | | Peñuelas SFO (Santiago) has no website; Preqin lists a CIO but behind paywall. Only an investment analyst (Francisca Ruge O'Shea) appears publicly. |
| Santiago | Powell Family Office | — | CEO | NOT FOUND | | No "Powell Family Office" in Chile surfaces at all. |

# Carmo attendee lists — family offices and MFOs, individuals identified

Built 18 September 2026 for Rahul, Altitude. Source: eight Carmo Capital meeting invites Rahul forwarded.

## WHAT WENT IN

2,446 attendee entries across eight meetings: Riyadh 1,058 · Chile 487 · Mexico 346 · Austin 200 · Sao Paulo 166 · New York 88 · Newport Beach 67 · Madrid 34.

Carmo lists a FIRM and a JOB TITLE only — no person names. Identifying who holds each seat was the work.

## WHAT WAS KEPT

204 firms: family offices, multi-family offices, family holding companies and family investment vehicles.

Cut: banks, placement agents, law firms, consultants, OCIOs, fund-of-funds, pensions, credit and real-estate funds, VC GPs raising, and every IR / capital-raising seat (they are selling, not buying).

Also cut at Rahul's instruction: sovereigns and corporate venture arms (PIF, Mubadala Capital, KIA, Dussur, Citi, Samsung Ventures, Philips Ventures, Krungsri Finnovate).

## HOW SOLID EACH NAME IS

CONFIRMED 91 — name and role seen printed on the page cited in the Evidence column.

LIKELY 38 — strong indirect evidence; the reason is in the row.

AMBIGUOUS 26 — several people hold that title; candidates named in the row.

NOT FOUND 49 — searched properly, nothing published. A blank here is a real answer, not a gap.

No name came from ContactOut, RocketReach, ZoomInfo, Apollo or any similar aggregator. No name came from a search snippet alone.

## BEST SINGLE SOURCE

Carmo publishes speaker agendas with attendee bios for its meetings going back to 2020. 80 of those PDFs are on file and confirmed a large share of these names directly. The organiser's own documents beat crawling firm websites.

## ALREADY ON YOUR SHEETS (highlighted yellow)

Raptor Group — Jim Pallotta attends in person (Riyadh).

GreenBear — Vishnu Amble. CAUTION: told PEI in July 2026 they are cutting PE and exiting co-invests for SMAs. Relationship, not a co-investor.

Talipot Holdings — Rodrigo Garcia, Global CFO & US President (Mexico).

UCEA Family Office — Tarun Shivakumar, Dubai (likely, not confirmed).

Cherng Family Trust — the attendee is Paul Kim, who runs their real-estate JVs. The co-invest cheque sits with Warren Woo and Carey Kim at CFT Capital Partners ($3bn AUM). Ask for them, not the attendee.

GFO — several firms use the name; which one attended could not be established. Left ambiguous deliberately.

Checked and NOT matches: Capstone Partners (a MassMutual wealth office, not your CapStone Holdings), Chimona (not Chona), Prisma Capital Brasil (not Prisma Investments).

## WHERE THIS LIST IS WEAKER THAN IT LOOKS

About a third of the Newport Beach and New York firms Carmo tags "MFO" are wealth advisers or real-estate shops: Capstone Financial, Diaphanum, Consilio, Eagle Bay, Heritage Wealth, Thirdpath, HWG, Willton, Volta, Partners Path. Named, but flagged.

Nine Riyadh rows are advisers or operators rather than family capital: Abillama, Caspa, Baz Group, Kamylon, FO Capital, Kingbird, Empire Holdings, LUCATIS, ABSHE.

Most Chilean single family offices publish no team page at all, so those rows are LIKELY off a LinkedIn headline rather than CONFIRMED off a page.

Latin America: real direct-cheque evidence on only 10 of 34 researched rows, consumer on 3, early-stage frontier effectively absent.

Drop: Precious & Cie (Christophe Page moved to Hong Kong, June 2026), NISSI Holdings (untraceable), Megeve (Nicolas Banados left for Galgo — now ambiguous), Al Mutlaq (Vincent Bhatt now styles himself an advisor and may not hold the seat).
Emails: 21 published addresses, only 4 personal. Family offices publish one front-desk inbox by design. LinkedIn is the better route here, which is why that column exists.

## LINKEDIN — added 18 September

83 of the 204 rows carry a profile; 41 of the 43 on the shortlist. Each one was checked against the person's own name before it was written in.

Two left deliberately blank: Jim Pallotta (eight namesakes, none of them him; Raptor publishes only a company page) and Paul Kim at Cherng (every hit was a colleague, including the wrong profile that had to be removed from that row).
Two flags: Maria Angelica Armas's profile now reads CFO at Wivet and puts Stars Investments in the past tense, so she may have left; Toot Shani's headline reads Sarona Ventures, which is the Bouaziz family venture book.